



“Evidence Based Decision Making in the Criminal Justice System of Maldives”

ދިވެހިރާއްޖޭގެ ސަރުކާރުގެ ގެޒެޓްގައި ބަޔާންކުރި ފަރާތްތަކުގެ ސަބަބުން ހުށަހަޅާ ސުލުހުކަން ދެނެގަތުމަށް ބޭނުންވާ ފަރާތްތަކުގެ ފަރާތުން ދިވެހިރާއްޖޭގެ ސަރުކާރުގެ ގެޒެޓްގައި ބަޔާންކުރި ފަރާތްތަކުގެ ސަބަބުން ހުށަހަޅާ ސުލުހުކަން ދެނެގަތުމަށް ބޭނުންވާ ފަރާތްތަކުގެ ފަރާތުން

1. Background

The Criminal Justice Reform programme that began in 2004 has been at the heart of the present political transformation in the Maldives. The Criminal Justice Programme was based on the “Report on Criminal Justice Systems of the Republic of Maldives: Proposal for Reform” commissioned by the Attorney General and developed with support from the UN system and the action plan that followed. The key conclusion of the report at the time was that “the Maldivian Criminal Justice System systematically fails to do justice and regularly does injustice and that the reforms needed are wide ranging and that without dramatic changes the system and its public reputation are likely to deteriorate further.”

As the backbone of any system, information and data management and data enhancement can be less politically sensitive and contentious and can be sustained beyond election cycles. Effective data collection, information and data management and data sharing can create a platform for institutions in the Criminal Justice Sector to collaborate on similar vision for the sector. Additionally, data can be utilized to understand where inefficiencies exist within the system, how to adjust priorities and resources and make improvements. It can also identify trends that can act as evidence to bring systematic improvements without politicization. Properly managed data and data visualization from the Criminal Justice Sector for public consumption, can help improve transparency and public trust in the system.

This project seeks to promote case, information and data base management, and decision making in criminal justice sector, by building the sectors capacity in data literacy and data analysis for planning. Increasing access to data at regular intervals with a vision of creating real time tracking of status of cases can increase accountability in the system. The project aims to identify bottlenecks before it become a problem ensuring that policy makers will be able to attend to it in a timely manner.

The project also seeks to create a platform for coordination between the institutions in the sector by facilitating an annual conference that identify Key Performance Indicators for the Criminal Justice Sector as a whole, creating an evidence-based system to measure the progress in the sector.

The partners of this project are UNICEF (lead coordinating agency from UN side), Prosecutor General’s Office (lead partner from the Criminal Justice Sector), Maldives Police Service, Correctional Service, National Bureau of Statistics, Attorney General’s Office, Human Right Commission of the Maldives, Anti-Corruption Commission, National Integrity Commission and Child Ombudsperson.

To this end, Prosecutor General’s Office is looking for a firm to handle the project management to develop the database and implement this project.

2. Scope of work/Main Tasks and Deliverables

Ensure timely and proper implementation and management of the project to achieve the following expected results and attain the deliverables within the timeframe. In any given circumstance, the tenure of the contract cannot exceed more than one year from the date of signing the contract.

- Output 1: Common Data used by the Criminal Justice Sector for Management and Decision Making
- Output 2: Key Performance Indicators (KPIs) for the Criminal Justice Sector developed

Output	Common data used by the criminal justice sector for management and decision making	
1	Activity 1.1	Details
	Undertake a comprehensive workflow analysis of the data collection methodology in each of the criminal justice sector institutions	<ul style="list-style-type: none"> • Identify existing data collection processes of the participating institutions. • Identify the redundancies, duplications and inefficiencies in the existing methods. • Formulate the solutions to the redundancies, duplications and inefficiencies in the existing methods • Reengineer and modernize the processes
	Activity 1.2	Details
	Develop an integrated database for the criminal justice system	<ul style="list-style-type: none"> • Identify the most cost effective/sustainable methods and approach for data coordination • Develop database

		<ul style="list-style-type: none"> • Conduct training on the use of the database
	Activity 1.3	Details
	Launch a data portal on criminal justice sector	<ul style="list-style-type: none"> • Decide how to manage the database • Develop accessibility criteria to the portal • Develop SOP of work responsibility on portal management • Develop the portal • Launch the portal
Output	Key Performance Indicators for the Criminal Justice Sector developed	
2	Activity 2.1	Details
	Undertake Assessment to identify key bottlenecks for systems level coordination and collaboration in the Criminal Justice Sector	<ul style="list-style-type: none"> • Identify the system level coordination issues • Propose ways to remedy the issues

3. Qualifications and competencies of firm

- Individuals of the firm (with minimum three software developers) shall have Bachelor's degree or diploma in areas relevant to project management and software development.
- At least two years of experience at the national level.
- Proven ability of delivering high quality products
- Demonstrated ability of timely completion of assignments.

4. Deliverables:

Deliverable
Progress report 1 with: <ul style="list-style-type: none"> • Inception report • Activity plan and timeline
Progress reports every month <ul style="list-style-type: none"> • Update on activities conducted • Tools and profiles developed • Monthly monitoring reports of key indicators
Final report